



**McCormick Reports Fourth Quarter And Full Year 2012 Results**

January 24, 2013

SPRING, Md., Jan. 24, 2013 (PRNewswire) - McCormick & Company, Incorporated (NYSE: MCC), a global leader in flavor, today reported financial results for the fourth quarter and fiscal year 2012. In addition, the company provided a 2013 outlook for strong sales growth and earnings per share of \$3.15 to \$3.23.

- **Delivered solid results for fiscal year 2012:**
  - **Drove sales 9% to reach a record \$4 billion.** The percentage of sales in emerging markets rose to 14% from 10% in 2011.
  - **Increased operating income 7% with higher sales and \$26 million in COO cost savings.** This increase, as well as a favorable tax rate led to earnings per share of \$3.04.
  - **Increased cash returned to shareholders through dividends and share repurchases by 25%.**
  - **Reported sales growth of 4% in local currency and average per share of \$1.11 in the fourth quarter of 2012.**
- **In 2013, expect solid sales growth from innovation and brand marketing initiatives.** Projecting earnings per share of \$3.15 to \$3.23, which reflects an underlying double-digit growth rate driven by higher sales and at least \$45 million in COO cost savings, offset in part by a year-on-year increase in the tax rate and retirement benefit expenses.

Alan D. Wilson, Chairman, President and CEO, commented: "Throughout 2012, we continued to invest in our sales, improve productivity and generate cash. We met our objectives for both sales growth and earnings per share in 2012, despite challenging economic conditions."

In the fourth quarter, we had strong sales growth in our Europe, Middle East and Africa region, and a double-digit increase in sales of our consumer products in China. We also had a number of noteworthy accomplishments in 2012. We launched more than 250 new branded items globally and expanded our innovation facilities and capabilities in five countries. We invested nearly \$200 million in brand marketing support, twice what we spent in 2006. Including the impact of acquisitions completed in 2011, we took our percentage of sales in emerging markets to 14% in 2012, up from 10% in 2011. Cost savings from our Comprehensive Cost Reduction Program - COO - reached \$55 million. Higher sales and our COO program led to a 7% increase in operating income and a 9% increase in earnings and cash, which also included the benefit of a lower tax rate. With higher profits, as well as improved working capital we generated a record cash flow in 2012. We returned \$237 million of cash to shareholders through dividends and share repurchases, bringing the cumulative five-year total to nearly \$1 billion. In November 2012, McCormick's Board approved a 10% increase in the dividend, our 27<sup>th</sup> consecutive annual increase.

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"Consumer demand for flavor continues to grow. The spice and seasoning category is growing at rates from 7% to 8% in our major markets, and our brand leadership, product innovation and marketing programs have well positioned to meet this demand. As we look ahead to 2013, our growth initiatives are expected to drive strong increases in sales. While we expect higher sales and COO cost savings to drive underlying profit growth in a double-digit year, we expect the growth to be impacted by year-on-year increases in our retirement benefits cost and tax expense. Importantly, we do not regard the headwinds from these increases as an impediment to achieving our long-term growth outlook in 2014 and beyond."

**Fiscal Year 2012 Results**  
The company grew sales 9% for the full year in local currency; the increase was 10%, which was in line with the company's 2012 objective of 9% to 11% sales growth in local currency. The increase was led by higher pricing and from acquisitions completed in 2011, as well as growth in volume and product mix. Operating income rose 7% to \$215 million in 2012, largely as a result of higher sales. During 2012, the company was able to offset the dollar impact of increased material costs with both pricing and COO cost savings. COO cost savings reached \$55 million, significantly exceeding an initial target of "at least \$40 million." The company continued to invest in brand marketing support with an increase of \$11 million, supplemented with higher spending behind price promotions and coupons. The increase in operating income was also impacted by a \$5 million increase in 2012 retirement benefit expense, as well as the favorable impact of \$11 million of acquisition-related transaction costs recognized in 2011. The 2012 increase in operating income of 7% was below the company's 2012 expectation to grow 8% to 11%, largely due to the mix of sales across businesses, particularly in the fourth quarter. Earnings per share for the fiscal year was \$3.04, within the company's target range for 2012. Earnings per share rose \$0.25 from \$2.79 in 2011, with \$0.20 from higher operating income and \$0.10 from a favorable tax rate, offset by \$0.03 in lower income from unconsolidated operations and \$0.02 from higher interest expense. The favorable tax rate was primarily the result of a repatriation of cash from foreign subsidiaries, which led to increased foreign tax credits in the U.S.

The Company reported \$55 million in net cash flow from operating activities in 2012, a significant increase from \$340 million in 2011. Factors behind this increase included higher net income and a minimal increase in inventory compared to a significant increase in 2011, when inventory rose mainly due to higher sales, strategic inventory purchases and acquisitions. The Company returned to its target debt level with an \$80 million reduction during 2012. In addition, the Company returned \$237 million of cash to shareholders through dividends and share repurchases, a 25% increase from \$238 million in 2011.

**Fourth Quarter 2012 Results**  
McCormick's fourth quarter sales rose 7%, and in local currency the increase was 4% when compared to the year-ago period. Pricing actions taken in response to higher material costs contributed 3% to sales growth, while acquisitions completed late in 2011 added 1%. Volume and product mix was comparable to the fourth quarter of 2011, but varied by region. The increase in volume and product mix was strong in the Europe, Middle East and Africa (EMEA) region and in the Asia/Pacific consumer business, but offset by a modest decline in the Americas region and a reduction in the Asia/Pacific industrial business. Operating income rose \$5 million in the fourth quarter of 2012. In the fourth quarter of 2012, the company recorded \$7 million in acquisition-related transaction costs. Excluding this impact, operating income in the fourth quarter of 2012 increased slightly from the year-ago period. Unfavorable mix of business affected this result as sales growth was strongest in markets with less scale and lower margin. In addition, the company recorded a \$4 million charge due to a supplier product quality issue. In 2013, the company expects to receive a portion of the amount through insurance claims.

Fourth quarter earnings per share rose to \$1.11 from \$0.99 in the year-ago quarter with \$0.02 of the increase due to higher operating income, \$0.08 from a favorable tax rate and \$0.01 from an increase in income from unconsolidated operations. The favorable tax rate was the result of the geographic mix of earnings across businesses, which led to increased foreign tax credits in the U.S.

**2013 Financial Outlook**  
With increased consumer demand for flavor and effective growth strategies, McCormick expects to grow sales, generate COO cost savings, invest in brand marketing support and deliver solid profit results in 2013, even in a global economic environment that continues to be difficult. Sales are projected to grow 7% to 9% in local currency, due primarily to higher volume and product mix. The company has a robust pipeline of new products for 2013, that includes new varieties of seasoning blends, gelatin products, instant items and authentic blends. Plans for increased digital marketing activity and other brand support are designed to build consumer awareness and drive volume. At this time, the impact of pricing and currency on 2013 sales are expected to be minimal, and there is no impact from acquisitions in the company's guidance. The use of sales growth in the first quarter of 2013 is likely to help the company meet its target for the full year. This is a target line is a difficult strategic comparison for the respective business, which grew volume and product mix 10% in the first quarter of 2012. As the company progresses through the year, material cost inflation is expected to moderate to about 3% in 2013, compared to a high single-digit increase in 2012. The company anticipates that this increase will be offset in part by at least \$45 million of cost savings from its COO program. However, a lower interest rate environment has led to an estimated increase of \$22 million in 2013 retirement benefit expense. In total, operating income is expected to grow 9% to 8%. The tax rate in 2012 is expected to be 28.5%, a significant increase from 26.4% in 2012 which included the favorable impact of cash repatriation.

Earnings per share is expected to be a range of \$3.15 to \$3.23, an increase of 4% to 6% from 2012 earnings per share of \$3.04. Included in this projection is the year-on-year increase in the tax rate and retirement benefit expense, which we expect to reduce earnings per share \$0.23 and lower the growth rate by 8 percentage points. Excluding these factors, higher sales and COO cost savings are expected to drive a double-digit underlying increase in earnings per share for the fiscal year. As a result of a difficult year-on-year sales comparison for the industrial business and greater pressure from material costs, earnings per share in the first quarter of 2013 is expected to be comparable to the year-ago period, when the company reported \$0.99 earnings per share. In fiscal year 2013, the company expects higher profit to be due to another year of strong cash flow. The company plans to update its 2013 fiscal year financial outlook after the completion of the previously announced agreement to acquire Warner Bros. Entertainment Co. Ltd., which is expected to occur in mid-2013.

**Business Segment Results**

Consumer Business	Three Months Ended	Three Months Ended	Three Months Ended	Three Months Ended
(in millions)	12/31/12	12/31/11	12/31/12	12/31/11
Net sales	1,069.4	1,000.1	1,069.4	1,000.1
Operating income	177.2	164.1	168.1	158.4

Fourth quarter consumer business sales grew 7% when compared to the fourth quarter of 2011, as a result of pricing actions taken in response to higher material costs. The impact of currency was minimal.

- **Consumer sales in the Americas rose slightly from the year-ago period, with no impact from pricing.** Pricing actions, taken in response to higher material costs, offset a 2% decline in volume and product mix. The company reported the fourth quarter of 2011 had sales declined approximately 2% as a result of customer purchases in advance of a price increase in the U.S., which created a favorable comparison in the fourth quarter of 2012. While additional fluctuations in customer buying patterns adversely affected the year-on-year sales growth this period, these are expected to ease in 2013 as no major pricing actions are currently planned. Affecting volume was particularly strong in the region which was primarily driven by higher sales in the U.S. and in the Asia/Pacific region, consumer sales grew 4%, and in local currency increased 9%. Higher volume and product mix from the label business added the majority of this increase, led by a year-over increase in sales growth in the U.S. Exports into the Middle East and Africa also contributed to sales growth this period.
- **Consumer sales in the Asia/Pacific region rose 2%.** Excluding the impact of acquisitions and currency, sales grew 7% led by double-digit growth in China.

For the fourth quarter, operating income for the consumer business rose \$17 million driven in part by the sales growth and COO cost savings. Also, in the fourth quarter of 2011, the company recorded \$7 million in acquisition-related transaction costs.

**Industrial Business**

Three Months Ended	Three Months Ended	Three Months Ended	Three Months Ended	
(in millions)	12/31/12	12/31/11	12/31/12	12/31/11
Net sales	449.7	529.1	449.7	529.1
Operating income	23.8	27.1	23.8	27.1

Industrial business sales grew 4% when compared to the fourth quarter of 2011, as a result of pricing actions taken in response to increased material costs. The impact of currency was minimal.

- **Industrial sales in the Americas grew 6% as a result of pricing actions and with minimal impact from currency.** Increased volume and product mix of seasonings and flavors to food manufacturers and of branded items to foodservice distributors, were offset by lower demand from quick service restaurants in this region.
- **In EMEA, industrial sales rose 10%, and in local currency grew 12%.** The growth was led by increased demand from quick service restaurants in the region which was particularly strong throughout 2012. In addition, higher prices contributed 5% to sales growth this period.
- **In the Asia/Pacific region, industrial sales declined 10%, with increased impact from currency.** This compares to a strong year-on-year increase of 22% in local currency for the fourth quarter of 2011. As in the previous two quarters, sales in the fourth quarter of 2012 reflected a lower level of promotional activity behind certain quick service restaurant menu items flavored by McCormick and fewer new product introductions by these customers.

While industrial business operating income rose 9% for the fiscal year, it declined \$5 million in the fourth quarter, primarily due to a \$4 million charge related to a supplier quality issue. In 2013, the company expects to receive a portion of this amount. Also, in the fourth quarter of 2012, the mix of business between regions had an unfavorable impact on operating income versus the year-ago period.

**Line Business**  
All products, including McCormick will hold a conference call with analysts today at 8:00 a.m. ET. The conference call will be webcast live via the McCormick web site. Go to [www.mccormick.com](http://www.mccormick.com) and follow directions to listen to the call and access the accompanying presentation materials. At this same location, a replay of the call will be available following the live call. Past press releases and additional information can be found at this address.

**Forward-Looking Information**  
Certain information contained in this release, including anticipated performance data, sales, earnings, cost savings, acquisitions and brand marketing support, are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. These statements may be identified by the use of words such as "may," "will," "expect," "should," "anticipate," "believe" and "plan." These statements may relate to: the expected results of operations of businesses acquired by us, the expected impact of raw material costs and our pricing on our results of operations and gross margin; the expected impact of our working capital improvements, operational results, net sales and earnings performance; the impact of foreign exchange fluctuations; the timing of foreign supply chain fluctuations; the timing of foreign supply chain fluctuations; the availability of bank financing; our ability to raise additional debt or equity securities and our expectations regarding purchasing shares of our common stock under the existing authorizations.

These statements are not intended to constitute an offer of securities and do not constitute an offer of securities. Results may be materially affected by various factors such as changes to our operations or product sales, business acquisitions due to related distributors or other unaffiliated events, actions of competitors, customer relationships and financial conditions, the ability to attract operational cost savings and margin improvements, the successful acquisition and integration of new businesses, fluctuations in the cost and availability of raw and packaging materials, changes in regulatory requirements, and global economic conditions generally which would include the availability of financing, interest rates and investment rates on retirement plan assets, as well as changing currency fluctuations, risks associated with our information technology systems, the threat of data breaches or cyber attacks, and other risks described in the company's filings with the Securities and Exchange Commission.

Actual results could differ materially from those presented in the forward-looking statements. The company undertakes no obligation to update or revise publicly, any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law.

**About McCormick**

McCormick & Company, Incorporated is a global leader in flour. With 84 million in annual sales, the company manufactures, markets and distributes special, baking mixes, cereals and other flour products to the entire food industry – retail outlets, food manufacturers and foodservice businesses. Every day, to make waffles or when you eat, you can enjoy food flavored by McCormick. [McCormick Baking Flour.com](http://McCormickBakingFlour.com)  
 To learn more please visit us at [www.mccormick.com](http://www.mccormick.com)

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(Financial tables follow)

**McCormick & Company, Incorporated**

**Consolidated Income Statement**  
 for periods ending November 30 (in millions except per share data)

	Three Months Ended		Twelve Months Ended	
	2012	2011	2012	2011
Net sales	\$ 407.8	\$ 374.2	\$ 1,512.7	\$ 1,424.2
Cost of goods sold	405.8	372.7	1,477.9	1,371.5
Gross profit	2.0	1.5	34.8	52.7
Operating costs	46.1%	45.1%	38.7%	37.5%
Selling, general and administrative expense	38.2	36.2	1,429.4	1,382.7
Operating income	298.1	192.0	57.9	50.2
Interest expense	13.9	13.6	54.6	51.2
Other income (expense), net	2.6	2.6	2.6	49.4
Income from consolidated operations before income taxes	187.0	175.3	52.9	48.4
Income taxes	62.6	25.3	138.9	106.8
Net income from consolidated operations	124.4	150.0	114.0	118.8
Income from unconsolidated operations	12.6	14.5	12.7	25.4
Net income	\$ 137.0	\$ 164.5	\$ 126.7	\$ 144.2
Earnings per share - basic	\$ 1.22	\$ 1.50	\$ 1.07	\$ 1.23
Earnings per share - diluted	\$ 1.21	\$ 1.49	\$ 1.06	\$ 1.22
Average shares outstanding - basic	112.5	110.0	118.7	118.7
Average shares outstanding - diluted	124.1	124.3	124.3	124.3

**McCormick & Company, Incorporated**

**Consolidated Balance Sheet**  
 at November 30 (in millions)

	2012	2011
<b>Assets</b>		
Cash and cash equivalents	\$ 73.0	\$ 53.3
Trade accounts receivable, net	465.9	427.0
Inventory	115.4	81.7
Prepaid expenses and other current assets	2.6	2.6
Total current assets	656.9	564.6
Property, plant and equipment, net	261.1	221.1
Goodwill	1,683.3	1,584.2
Intangible assets, net	325.2	255.2
Investments and other assets	313.9	227.6
Total assets	\$ 2,240.5	\$ 1,852.7
<b>Liabilities</b>		
Short-term borrowings and current portion of long-term debt	\$ 382.6	\$ 222.4
Trade accounts payable	378.8	346.6
Other current liabilities	819.9	804.9
Total current liabilities	1,581.3	1,373.9
Long-term debt	779.2	1,029.7
Other long-term liabilities	268.4	422.3
Total liabilities	2,628.7	2,825.9
<b>Shareholders' equity</b>		
Common stock	86.9	87.9
Retained earnings	524.5	538.8
Accumulated other comprehensive loss	(178.9)	(201.0)
Non-voting interests	12.3	13.9
Total shareholders' equity	\$ 511.7	\$ 429.6
Total liabilities and shareholders' equity	\$ 2,240.5	\$ 1,852.7

**McCormick & Company, Incorporated**

**Consolidated Cash Flow Statements**  
 for the year ended November 30 (in millions)

	2012	2011
<b>Operating activities</b>		
Net income	\$ 137.0	\$ 164.5
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	102.8	86.3
Shareholder non-participation	26.3	15.0
Income from unconsolidated operations	(21.0)	(25.4)
Changes in operating assets and liabilities	(89.0)	(76.2)
Dividends from unconsolidated affiliates	19.6	18.9
Net cash provided by operating activities	\$ 175.7	\$ 167.1
<b>Investing activities</b>		
Acquisition of businesses and joint venture interests	-	(441.4)
Capital expenditures	(116.3)	(92.7)
Proceeds from sale of property, plant and equipment	3.2	2.4
Net cash used in investing activities	\$ (113.1)	\$ (441.7)
<b>Financing activities</b>		
Share repurchases, net	(74.7)	214.7
Long-term debt borrowings, net	8.8	25.0
Long-term debt repayments	(4.0)	(101.1)
Proceeds from exercised stock options	12.1	14.0
Common stock acquired by purchase	(12.2)	(88.3)
Dividends paid	(124.2)	(128.2)
Net cash (used in) provided by financing activities	\$ (170.0)	\$ (124.3)
Effect of exchange rate changes on cash and cash equivalents	3.4	12.8
Increase in cash and cash equivalents	\$ 2.8	\$ 14.3
Cash and cash equivalents at beginning of year	\$ 53.3	\$ 53.3
Cash and cash equivalents at end of year	\$ 56.1	\$ 67.6

SOURCE: McCormick & Company, Incorporated