



McCormick Reports Second Quarter Results and Projects Strong Second Half for Fiscal Year

June 30, 2005

SPRING, Md., June 30, 2005. PRNewswire-FirstCall via COMFLEX -- McCormick & Company, Incorporated (NYSE: MCC), today reported record sales and earnings per share for the second quarter ended May 31, 2005 and projected strong profit growth in the second half of the fiscal year. Earnings per share for the year are projected to be \$1.68-\$1.75. Since the prior guidance of \$1.70-\$1.74, foreign exchange rates have become less favorable and the Company has moderated its outlook for industrial/business growth.

- Second quarter sales increased 5% to \$629 million, and earnings per share were \$0.31.

- Earnings per share in the second half are projected to grow 10%-20%.

- The Board of Directors approved a new program to repurchase \$400 million of outstanding shares.

Sales for the quarter rose 5% to \$629 million compared to the second quarter of 2004. New product, effective marketing programs and incremental sales from the Silex business acquired in 2004 drove an increase of 3%. Favorable foreign exchange rates added 2%.

Earnings per share for the second quarter were \$0.31 compared to earnings per share of \$0.26 reported in the second quarter of 2004. Higher operating income added \$0.01 to earnings per share and was the net result of an increase in sales, lower gross profit margin, and the effect of income related to the settlement of a class action lawsuit that was recorded in the second quarter of 2004. Higher cost vanilla beans continued to have an impact on gross profit margin in the second quarter. Gross profit margin was also affected by additional operational accounting adjustments related to the condiment operation in the U.K. Earnings per share this period were impacted by higher income from the Company's joint venture in Mexico and lower shares outstanding. These positive factors were offset by higher interest rates and a higher tax rate.

During the quarter, the Company repaid \$15 million of share repurchases and \$22 million of dividends with net cash from operations and increased borrowings. Dividend payments increased 12% compared to the second quarter of 2004, and share repurchases rose 11%.

Robert J. Lindner, Chairman, President & CEO, commented, "In the second quarter, we achieved higher sales, a positive product mix and cost reductions that more than offset the adverse effect of high cost vanilla beans and operational accounting adjustments. As we look to the second half of our fiscal year, we expect strong sales growth, robust margin improvement and a 10%-20% increase in earnings per share. Based on a less favorable foreign exchange outlook and a moderation in projected growth for our industrial business, however, we have lowered our earnings per share guidance for the full year to \$1.68-\$1.75. For the third quarter, we are projecting earnings per share of \$0.30-\$0.32, an increase of 3%-10% compared to \$0.33-\$0.34 in 2004.

"Second quarter sales were positively impacted by successful new products, effective marketing programs, favorable foreign exchange rates and the acquisition of Silex. Earnings were further increased as we reduced costs across our organization. Our consumer business results in the Americas were particularly strong, and we were pleased to achieve higher sales in our European consumer business despite difficult market conditions. Sales and profits in our industrial business were affected by lower vanilla prices, some delay in the launch of new products by our customers and the additional operational accounting adjustments in our U.K. condiment operation. These challenges offset strong sales and underlying margin improvement for the full six months of 2005 and led to a \$0.01 decline in earnings per share when compared to 2004.

"For the second half, we are projecting significantly improved financial performance. This aspect to grow sales about 4% based on our new product activity, marketing programs and the addition of Silex. Consumer business sales are projected to grow at a faster pace than industrial business sales during this period. While the industrial business will continue to have strong sales in products such as snack seasonings, other new products in our pipeline have not yet been launched by our customers. During the second half, we will reduce costs and benefit from a positive product mix, increasing gross profit margin an estimated 0.5 percentage points for the full fiscal year. With a focused effort by employees throughout McCormick, we are on track to achieve our cost savings goal of \$25 million. Together, the benefits of higher sales and margin improvement are projected to increase earnings per share 10%-20% in the second half.

"We are not generating during the first half of 2005, we repurchased shares and are raising completion of the \$200 million authorization approved in September 2003. Earlier this week, McCormick's Board of Directors approved a new repurchase program to buy back up to \$400 million of outstanding stock. This program is expected to be completed by the end of 2007 in the absence of significant acquisition activity.

"In the first half of the fiscal year we faced a number of challenges. As we begin the second half, many of these challenges are behind us. We are confident that higher sales, improved margins and the benefits of our strong cash flow will deliver among financial results and increased value for McCormick shareholders."

Business Segment Results

Consumer Business
(in thousands)

Three Months Ended Six Months Ended

5/31/05 5/31/04 5/31/05 5/31/04

Net sales \$325,796 \$297,338 \$645,851 \$596,392

Operating income 54,124 45,616 108,315 94,614

For the second quarter, sales for McCormick's consumer business rose 4% when compared to 2004. Higher volume added 3% to sales, including an increase from the acquisition of Silex. Favorable price and product mix added 2%, and favorable foreign exchange rates also added 2%. In the Americas, sales increased 5% with higher pricing, new product sales and effective marketing programs. Consumer sales in Europe increased 10% for the quarter, with 12% due to the acquisition of Silex in November 2004 and 5% due to favorable foreign exchange. Sales from new products and marketing programs consistently offset market conditions, primarily in France. In the Asia/Pacific region, sales declined 1%, despite favorable foreign exchange rates that added 3%.

Higher sales and a favorable product mix drove a 10% increase in operating income, more than offsetting impacts from lower vanilla margins and the operational accounting adjustments. This follows an increase in operating income of 20% during the second quarter of 2004.

Industrial Business
(in thousands)

Three Months Ended Six Months Ended

5/31/05 5/31/04 5/31/05 5/31/04

Net sales \$304,775 \$278,824 \$558,344 \$512,134

Operating income 31,498 26,913 63,643 54,271

For the second quarter of 2005, sales for McCormick's industrial business increased 2% when compared to 2004, due primarily to favorable foreign exchange rates. In the Americas, industrial sales rose 2%, with 1% added by favorable foreign exchange rates. The Company continued to gain new snack seasoning sales as well as increased sales to food service distributors. As in the first quarter, these increases were partially offset by lower vanilla prices. Industrial sales in Europe increased 1% for the quarter, with foreign exchange contributing 4%. Steps to optimize certain lower margin products began in 2004 and continue to have an impact on sales in 2005. In the Asia/Pacific region, industrial sales rose 4% led by higher sales to snack service restaurants, other food processors and food service distributors. In the region, 2% was added by favorable foreign exchange during the quarter.

Industrial business operating income was \$28 million, a 4% decrease compared to the prior year. The impact of lower vanilla prices and the operational accounting adjustments were offset in part by cost reductions and a positive product mix.

Live Webcast

As previously announced, McCormick will hold a conference call with the analysts today at 10:00 a.m. ET. The conference call will be web cast live via the McCormick corporate web site. Go to mccormick.com and follow directions to listen to the call. At this same location, a replay of the call will be available following the live call. Past press releases and additional information can be found at this address.

Forward-looking Information

Certain information contained in this release, including expected trends in net sales and earnings performance, are "forward-looking statements" within the meaning of Section 27E of the Securities Exchange Act of 1934. Forward-looking statements are based on management's current views and assumptions and involve risks and uncertainties that could be materially affected by adverse factors such as: actions of competitors, customer relationships, market acceptance of new products, actual amount and timing of special charge items, removal and disposal costs, final negotiations of third-party contracts, the impact of the stock market conditions on its share repurchase program, fluctuations in the cost and availability of supply chain resources, global economic conditions, including interest and currency rate fluctuations, and inflation rates. The Company undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

About McCormick

McCormick & Company, Incorporated is the global leader in the manufacture, marketing and distribution of spices, seasonings and flavors in the entire food industry -- foodservice and food processing businesses as well as to retail outlets.

Second Quarter Report McCormick & Company, Incorporated

Consolidated Income Statement
(in thousands except per share data)

Three Months Ended Six Months Ended

5/31/2005 5/31/2004 5/31/2005 5/31/2004

Net sales \$628,571 \$596,164 \$1,232,195 \$1,148,526

Cost of goods sold 387,225 364,238 762,880 714,913

Gross profit 241,346 231,926 469,515 453,613

Gross profit margin 38.4% 38.9% 38.1% 38.8%

Selling, general & administrative expense 170,864 168,652 329,775 328,085

Special charges / (credits) (670) (6,448) 630 (6,370)

Operating income 71,152 69,722 129,110 131,157

Interest expense 11,942 9,695 23,026 19,267

Other (income) / expense

net	97	(336)	43	(664)
Income from consolidated operations before income taxes	56,115	40,363	106,041	112,524
Income taxes	18,916	18,713	31,933	34,769
Net income from consolidated operations	40,797	41,850	72,108	77,755
Income from unconsolidated operations	3,802	1,825	9,258	5,085
Minority interest	(1,205)	(622)	(2,537)	(1,881)
Net income	\$42,794	\$42,853	\$78,829	\$80,959

Earnings per share - basic	\$0.32	\$0.31	\$0.58	\$0.59
Earnings per share - diluted	\$0.31	\$0.30	\$0.56	\$0.57

Average shares outstanding - basic	134,762	137,679	135,193	137,519
Average shares outstanding - diluted	138,729	142,494	139,586	142,133

Second Quarter Report
 Consolidated Balance Sheet
 (in thousands)

Assets	5/31/2005	5/31/2004
Current assets		
Cash and cash equivalents	\$20,096	\$16,125
Receivables, net	328,117	309,700
Inventories	345,281	373,974
Prepaid expenses and other current assets	45,560	37,416
Total current assets	739,054	727,215
Property, plant and equipment, net	471,495	456,556
Goodwill and intangible assets, net	399,719	727,505
Prepaid allowances	50,078	9,711
Investments and other assets	136,117	129,287
Total assets	\$2,186,663	\$2,132,274

Liabilities and shareholders' equity		
Current liabilities		
Short-term borrowings and current portion of long-term debt	\$421,455	\$142,810
Trade accounts payable	167,816	156,168
Other accrued liabilities	293,329	295,475
Total current liabilities	892,590	604,472
Long-term debt	271,202	495,884
Other long-term liabilities	167,745	204,400
Total liabilities	1,331,547	1,305,257
Minority interest	29,126	21,780
Shareholders' equity		
Common stock	372,127	312,192
Retained earnings	375,121	448,463
Accumulated other comprehensive income	58,140	40,582
Total shareholders' equity	805,388	801,237
Total liabilities and shareholders' equity	\$2,186,663	\$2,130,274

Second Quarter Report
 Consolidated Statement of Cash Flows (Unaudited)
 (in thousands)

Six Months Ended	5/31/2005	5/31/2004
Cash flows from operating activities		
Net income	\$78,829	\$80,959
Adjustments to reconcile net income to net cash flow from operating activities		
Depreciation and amortization	35,493	34,702
Income from unconsolidated operations	(9,258)	(5,085)
Changes in operating assets and liabilities	(47,924)	(31,943)
Dividends from unconsolidated affiliates	9,000	900
Net cash flow from operating activities	66,580	79,533
Cash flows from investing activities		
Capital expenditures	(35,316)	(27,654)
Proceeds from sale of property, plant and equipment	488	1,271
Net cash flow from investing activities	(29,626)	(26,383)
Cash flows from financing activities		
Short-term borrowings, net	54,686	(28,686)
Long-term debt borrowings	9	47,768
Long-term debt repayments	(352)	(290)
Proceeds from exercise of stock options	28,961	31,273
Common stock acquired by purchase	(125,732)	(80,743)
Dividends paid	(64,217)	(28,561)
Net cash flow from financing activities	(89,747)	(87,186)
Effect of exchange rate changes on cash and cash equivalents	(6,240)	5,000
Decrease in cash and cash equivalents	(58,233)	(9,016)
Cash and cash equivalents at beginning of period	70,335	25,141
Cash and cash equivalents at end of period	\$12,102	\$16,125

Source: McCormick & Company, Incorporated
 Corporate Communications
 Web Form
 410-771-7510
 mcr_saml@mccormick.com

Investor Relations
 Joyce Brink
 410-771-7510
 joeyc_brink@mccormick.com
 both of McCormick & Company, Incorporated